

Welcome ...

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As we move into the summer period, CMCE continues to provide a rich programme of events, thought leadership and research-based insights designed to support management consultants in navigating an increasingly complex business environment. This month we highlight several forthcoming events, sharing an article about retraining traditional consultants on AI workflow execution and giving a brief review of the latest from the management Consultancy Industry.

Systems Thinking and the Viable System Model (VSM): 29 June 2026, 5.00 pm online

In an increasingly interconnected and uncertain world, systems thinking offers consultants valuable tools for understanding organisational complexity. This forthcoming session will explore the Viable System Model and its practical application in diagnosing organisational challenges, improving resilience and supporting sustainable performance. The event promises to provide attendees with practical frameworks that can be applied immediately within client engagements.

[Book now](#) to secure your place!

2026 Urwick Lecture – Let Ethics Be Your Moral Compass: 2 July 2026, 9.00 am online

The annual Urwick Lecture remains one of CMCE's flagship events. This year's lecture focuses on ethics and professional judgement, exploring how consultants can navigate difficult decisions while maintaining trust, integrity and professional standards. At a time when organisations face increasing scrutiny regarding governance, technology and societal impact, this discussion could not be more relevant. We encourage members and guests to register early for what promises to be a stimulating and thought-provoking event.

[Join us](#) to explore this thought-provoking topic.

The consulting industry was built on a promise: that structured human thinking, applied rigorously to complex problems, could help organisations make better decisions. For decades, that promise was delivered through frameworks, slide decks, and the careful orchestration of expert judgement. Now, artificial intelligence can draft analyses, synthesise research, and automate entire work streams in minutes.

The ground is shifting, and the consultants who thrive will not be those who resist the change - they will be those who learn to direct it. [Retraining traditional consultants for AI workflow execution](#) is not simply a matter of introducing new software. It is a deeper recalibration of how professionals define their value, how they allocate their time, and how they think about the boundary between human judgement and machine output. Understanding why that recalibration is hard is the first step towards making it work.

Our colleagues at [Elevation Learning](#) have launched a short survey to understand how consultants, business partners and professionals involved in consulting-style work are really using AI in practice. If you're a consultant, business partner or professional involved in consulting-style work, they would love to hear your perspective. The survey takes less than 2 minutes and every response helps build a clearer picture of how AI is really changing consulting work.

Please use [this link](#) to access the survey.

The dominant theme across the consulting industry right now is the rapid integration of AI into consulting delivery models, pricing structures, talent strategies, and client expectations. In [this section](#) we highlight a number of articles evidencing this trend.

The Newsletter Editor

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