

Welcome ...

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Welcome to the last 2025 edition of our Newsletter. We are thrilled to introduce the 'CMCE's Consulting Confessional', a new regular feature that will allow you to share, anonymously, those things that you did in your role as consultants that, given a second chance, you might have done differently, and what you might have learned as a result. [Read the first example](#) and feel free to send us your confessions on [info@cmce.org.uk](mailto:info@cmce.org.uk). All submissions will be treated in strictest confidence.

**CMCE - BAM Joint Event: Voices on Leadership: Dealing with Wicked Problems**  
Tuesday 13th January, 5.00 pm online

We open 2026 with 'Voices On Leadership: Dealing With Wicked Problems', the first in a series of joint events that the Centre is organising in collaboration with the British Academy of Management (BAM) in an attempt to discuss what the role of leaders is in dealing with the increasing number of challenges faced by organisations of all types. This online discussion will take place on Tuesday 13th January 2026. [Book now](#) to secure your place!

In this month's main feature '[Anthro Vision: What Consultants Can Learn from Anthropology](#)', Dr Karol Szlichcinski, a member of the CMCE Leadership Team, shares the key insights from Gillian Tett's book 'Anthro Vision: How Anthropology Can Explain Business and Life' that can be particularly useful for management consultants.

In our [In-Brief section](#) you will find a series of articles and podcasts focusing on a range of current topics such as the way in which tariffs may reshape the consulting industry, the emergence of the agentic enterprise and the use of external consultants in government.

We continue to revisit some of the content 'From our archive' by sharing '[Self-leadership as a key building block for your career progression](#)' by Valentina Lorenzon, a member of the CMCE Leadership Team and editor of this Newsletter. This is the second in a series of articles aimed at discussing different soft skills and competences that can improve our performance as consultants and focuses on the role of self-leadership.

Finally, we would like to thank you, our readers, for continuing to support the work of the Centre in 2025, and we look forward to hearing from you and hopefully seeing you at one of our upcoming in-person events in 2026.

With best wishes for a wonderful festive break on behalf of the CMCE team.

The Newsletter Editor

*The Centre for Management Consulting Excellence was founded by*



*The Worshipful Company  
of Management Consultants*